NEC is a brand name given for a family of contracts published by the Institution of Civil Engineers of the United Kingdom that aims to foster collaborative working between the parties and to facilitate the implementation of sound project management principles and practices. The suite of contracts has been adopted for a large number of mega-projects worldwide with successes and has received increasing popularity in the Hong Kong construction industry. There have been a number of NEC projects implemented by various Government Departments and more are forthcoming. Several private developers have also shown considerable interest in adopting NEC for their projects.

EC Harris offers a series of NEC training modules which aim to enable the practitioners to gain an understanding and develop knowledge on practical application of the Engineering and Construction Contract (ECC), Term Service Contract (TSC) and the Professional Service Contract (PSC).

The trainings will include the following modules:

- Practical Implementation of NEC Contracts
- Creation of an ECC Contract
- Creation of a TSC Contract
- Creation of a PSC Contract
- Option Evaluation and Contract Strategy
- Preparation of Works Information
- Programming and Time under ECC Contract
- Allocation and Management of Risks under ECC Contract
- Managing Compensation Events
- Payment
- Adoption of Target Cost Contract
- Cost Accounting and Auditing under a NEC Contract

The courses will be presentation based and delivered in an interactive style which will seek to engage the delegates via case studies, worked examples, group exercises and question and answer sessions. The trainers will focus on the practical application of the NEC contracts sharing their real life experiences and lessons learnt as practitioners, both in the United Kingdom and Hong Kong. Being a leading NEC specialist who has advised various works departments and private clients in Hong Kong, the trainers will draw out specifically how NEC contracts are implemented locally.

ABOUT EC HARRIS’ NEC EXPERIENCE

EC Harris has been involved in over 3,500 NEC projects worldwide since 1994 is an active member of the NEC User Group. EC Harris is the first company appointed to advise the Hong Kong Government on the implementation of the NEC and our experts have been providing various training workshops in relation to NEC to the local industry since 2006. Our consultancy service and training is delivered in both English and Cantonese and focuses on the practical application of the contracts to up-skill your team.

Our interactive presentations and workshops draw upon live practical experience of over 3,500 NEC projects worldwide since 1994.
REGISTRATION FORM

To: Miss Cherry Ho  
EC Harris (Hong Kong) Limited  
20th Floor, 88 Gloucester Road,  
Wanchai, Hong Kong  
Tel: 2263 7307  
Email: cherry.ho@echarris.com

I wish to register for the following training:

<table>
<thead>
<tr>
<th>No.</th>
<th>Title</th>
<th>Date</th>
<th>Time</th>
<th>Venue</th>
<th>Fee (HK$)</th>
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<tr>
<td>☐</td>
<td>ECHNEC01 One Day Seminar in Practical Implementation of NEC Contracts</td>
<td>15/06/2012</td>
<td>09:00 - 17:00</td>
<td>HK Productivity Council</td>
<td>2,500</td>
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<td>☐</td>
<td>ECHNEC02 A Masterclass in the Options Evaluation of a NEC Contract</td>
<td>22/06/2012</td>
<td>09:00 - 12:45</td>
<td>HK Productivity Council</td>
<td>1,500</td>
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<td>☐</td>
<td>ECHNEC03 A Masterclass in the Creation of an ECC Contract</td>
<td>29/06/2012</td>
<td>09:00 - 12:45</td>
<td>HK Productivity Council</td>
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<td>☐</td>
<td>ECHNEC04 A Masterclass in the Preparation of Works Information</td>
<td>06/07/2012</td>
<td>09:00 - 12:45</td>
<td>HK Productivity Council</td>
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<td>☐</td>
<td>ECHNEC05 A Masterclass in Programming and Time Issues of an ECC Contract</td>
<td>13/07/2012</td>
<td>09:00 - 12:45</td>
<td>HK Productivity Council</td>
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<td>☐</td>
<td>ECHNEC06 A Masterclass in Allocating and Managing Risks</td>
<td>20/07/2012</td>
<td>09:00 - 12:45</td>
<td>HK Productivity Council</td>
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<td>☐</td>
<td>ECHNEC07 A Masterclass in Managing Compensation Events in a NEC Contract</td>
<td>27/07/2012</td>
<td>09:00 - 12:45</td>
<td>HK Productivity Council</td>
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<tr>
<td>☐</td>
<td>ECHNEC08 A Masterclass in Payment under a NEC Contract</td>
<td>03/08/2012</td>
<td>09:00 - 12:45</td>
<td>HK Productivity Council</td>
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<td>☐</td>
<td>ECHNEC09 A Masterclass in Managing the Target Cost Contracts</td>
<td>10/08/2012</td>
<td>09:00 - 12:45</td>
<td>HK Productivity Council</td>
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<tr>
<td>☐</td>
<td>ECHNEC10 A Masterclass in Cost Accounting and Auditing under a NEC Contract</td>
<td>17/08/2012</td>
<td>09:00 - 12:45</td>
<td>HK Productivity Council</td>
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<tr>
<td>☐</td>
<td>ECHNEC11 A Masterclass in the Creation of a TSC Contract</td>
<td>24/08/2012</td>
<td>09:00 - 12:45</td>
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<tr>
<td>☐</td>
<td>ECHNEC12 A Masterclass in the Creation of a PSC Contract</td>
<td>31/08/2012</td>
<td>09:00 - 12:45</td>
<td>HK Productivity Council</td>
<td>1,500</td>
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</tbody>
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I enclose a cheque of HK$__________(cheque no.__________) made payable to “EC Harris (Hong Kong) Limited”.

Name: ____________________________________________
Position: __________________________________________
Company: __________________________________________
Email: ____________________________________________
Tel. No.: __________________________________________
Address: __________________________________________:
Signature: _________________________________________
Date: _____________________________________________
The NEC suite of contracts is recognised as containing many good project management tools which are designed to foster collaborative working between the parties. As one of the increasing used contracts in UK construction industry, it is being adopted by the Hong Kong Government and some major private sector employers. For the potential users to realise the benefits and implications from using the NEC suite of contracts, it is essential to have an understanding of the knowledge and the practical application of the contracts.

This course will cover the following topics:
- Introduction to NEC contracts, key principles & objectives
- Determining the contract strategy – main options
- Contract tailoring – secondary options & Z clauses
- Setting the Prices
- Tender assessment process / models
- Producing contract documents
- NEC v GCC – an overview
- The parties – roles and responsibilities
- Communications
- Management of risk, time, cost and quality
- Supply chain management

The course will be presentation based and delivered in an interactive workshop style which will seek to engage the delegates via case studies and question and answer sessions. The trainers will focus on the practical application of the NEC contracts sharing their real life experiences and lessons learnt as practitioners.

Who should attend? This workshop is suitable for professionals from employers (such as Senior Management, Project Manager & Supervisor, Project Officer and Site Staff, contractors or consultant organisations who have little or no knowledge of NEC or involvement in NEC project.

Ref.: ECHNEC01
Date: 15th June 2012 (Friday)
Time: 09:00 – 17:00
Venue: Lecture Theatre of Hong Kong Productivity Council
Language: Cantonese supplemented with English terms
Fee: HK$2,500 per delegate

Please RSVP Cherry Ho. Only 110 seats are available.
 t +852 2263 7307
 e cherry.ho@echarris.com

Please make payment by cheque to “EC Harris (Hong Kong) Limited” and send it to: 20th Floor, 88 Gloucester Road, Wan Chai, Hong Kong.
This workshop will review the structure of the NEC3 Engineering and Construction Contract (ECC) and focus on the selections of the contract strategy and appropriate main and secondary options. The workshop will introduce the practical approach in conducting options evaluation. Like all contract forms, practical implementation of the ECC could raise obstacles often encountered by users. This workshop will also provide details on common pitfalls and how these could be addressed with minimal disruption to the project. This will also be an interactive forum where attendees are given the opportunity to raise issues of implementation and consider possible solutions.

This workshop will cover the following topics:

- ECC Structure
- Main Options
- Secondary Options
- Options Evaluation
- Tailoring the Contract

The course will be presentation based and delivered in an interactive workshop style which will seek to engage the delegates via case studies, worked examples, group exercises and question and answer sessions. The trainers will focus on the practical application of the NEC contract sharing their real life experiences and lessons learnt as practitioners.

Who should attend? This workshop is suitable for professionals from employers (such as Senior Management, Project Manager & Supervisor and Project Officer), contractors or consultant organisations who have basic knowledge of NEC or involvement in NEC project.

<table>
<thead>
<tr>
<th>Ref.:</th>
<th>ECHNEC02</th>
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<tr>
<td>Date:</td>
<td>22nd June 2012 (Friday)</td>
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<tr>
<td>Time:</td>
<td>09:00 – 12:45</td>
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<tr>
<td>Venue:</td>
<td>Classroom of Hong Kong Productivity Council</td>
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<tr>
<td>Language:</td>
<td>Cantonese supplemented with English terms</td>
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<tr>
<td>Fee:</td>
<td>HK$1,500 per delegate</td>
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Please RSVP Cherry Ho. Only 40 seats are available.
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e cherry.ho@echarris.com
Please make payment by cheque to “EC Harris (Hong Kong) Limited” and send it to: 20th Floor, 88 Gloucester Road, Wan Chai, Hong Kong.
With the growth of the NEC family of standard contracts in Hong Kong, many organisations need to be confident that their teams have a solid understanding of the contracts and their practical application.

This workshop will focus on the best practice approach in preparing a set of NEC3 Engineering and Construction Contract (ECC) documents, guiding the attendees through the various stages of document preparation, pricing and tender evaluation and optimum level of details to be included within. This learning forum will also highlight common areas of misunderstanding and how these should be addressed when preparing a set of ECC documents that is widely accepted by practitioners.

This workshop will cover the following topics, with a focus on the use of target cost options:

- Structure of the Contract Documents
- Completing the Contract Data
- Preparation of Works and Site Information
- Setting the Prices
- Tender assessment process and models

The course will be presentation based and delivered in an interactive workshop style which will seek to engage the delegates via case studies, worked examples, group exercises and question and answer sessions. The trainers will focus on the practical application of the NEC contract sharing their real life experiences and lessons learnt as practitioners.

Who should attend? This workshop is suitable for professionals from employers (such as Project Manager & Supervisor and Project Officer), contractors or consultant organisations who have basic knowledge of NEC or involvement in NEC project.

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<th>Ref.:</th>
<th>ECHNEC03</th>
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<tr>
<td>Date:</td>
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<td>Time:</td>
<td>09:00 – 12:45</td>
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<td>Venue:</td>
<td>Classroom of Hong Kong Productivity Council</td>
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<td>Cantonese supplemented with English terms</td>
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<td>Fee:</td>
<td>HK$1,500 per delegate</td>
</tr>
</tbody>
</table>

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e cherry.ho@echarris.com

Please make payment by cheque to “EC Harris (Hong Kong) Limited” and send it to: 20th Floor, 88 Gloucester Road, Wan Chai, Hong Kong.
A Masterclass in the Preparation of Works Information

Half-Day NEC Workshop
– Organised by EC Harris

The Works Information is the key document in an NEC3 Engineering and Construction Contract (ECC). It specifies and describes the works and states any constraints on how the Contractor Provides the Works. It provides the contract with the flexibility by leaving the finer detail to be prescribed within the Works Information. It is more than just a specification and drawings and is cross-referred throughout the core clauses. This workshop highlights what should be included in the Works Information, the pitfalls and suggested drafting techniques.

This workshop will cover the following topics:

- Key Aspects of Works Information
- Contents of Works Information
- Common Issues
- Drafting Techniques

The course will be presentation based and delivered in an interactive workshop style which will seek to engage the delegates via case studies, worked examples, group exercises and question and answer sessions. The trainers will focus on the practical application of the NEC contract sharing their real life experiences and lessons learnt as practitioners.

Who should attend? This workshop is suitable for professionals from employers (such as Project Manager & Supervisor and Project Officer), contractors or consultant organisations who have basic knowledge of NEC or involvement in NEC project.

Ref.: ECHNEC04
Date: 6th July 2012 (Friday)
Time: 09:00 – 12:45
Venue: Classroom of Hong Kong Productivity Council
Language: Cantonese supplemented with English terms
Fee: HK$1,500 per delegate

Please RSVP Cherry Ho. Only 40 seats are available.
t +852 2263 7307
e cherry.ho@echarris.com

Please make payment by cheque to “EC Harris (Hong Kong) Limited” and send it to: 20th Floor, 88 Gloucester Road, Wan Chai, Hong Kong.
A Masterclass in Programming and Time Issues of an ECC Contract

Half-Day NEC Workshop
– Organised by EC Harris

With the unique extensive requirements of the Programme under the NEC, users must ensure full understanding of the expected information and how these would help in the project management aspect of the contract. Users are also provided details on common format of programme often adopted in NEC practice and how they satisfy the requirements set out. Both contracting parties have a duty under the programme provisions and these must be observed to ensure contract compliance and mitigate sanctions. This workshop will also demonstrate the project control techniques and how the Programme is used for assessing compensation events relating to delay events.

This workshop will cover the following topics:

- Programme Requirements
- Preparing Programme
- Accepting Programme
- Project Control Techniques
- Assessing Compensation Event – Time
- Common Pitfalls and Suggested Solutions

The course will be presentation based and delivered in an interactive workshop style which will seek to engage the delegates via case studies, worked examples, group exercises and question and answer sessions. The trainers will focus on the practical application of the NEC contract sharing their real life experiences and lessons learnt as practitioners.

Who should attend? This workshop is suitable for professionals from employers (such as Project Manager & Supervisor and Site Staff), contractors or consultant organisations who have basic knowledge of NEC or involvement in NEC project.

Ref.: ECHNEC05
Date: 13th July 2012 (Friday)
Time: 09:00 – 12:45
Venue: Classroom of Hong Kong Productivity Council
Language: Cantonese supplemented with English terms
Fee: HK$1,500 per delegate

Please RSVP Cherry Ho. Only 40 seats are available.
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e cherry.ho@echarris.com

Please make payment by cheque to “EC Harris (Hong Kong) Limited” and send it to: 20th Floor, 88 Gloucester Road, Wan Chai, Hong Kong.

echarris.com/asia
A key feature that NEC differs from other forms of contract is the allocation and management of risks. There are particular contract provisions that detail how risks are apportioned and how they would be dealt with should issues be identified by either party.

The workshop will guide attendees through the various provisions that users should pay particular attention to and the steps that they should take to mitigate any sanctions under the contract.

This workshop will cover the following topics:

- Risks Sharing and Allocation
- Risk Register and Early Warning
- Common Pitfalls and Suggested Solutions

The course will be presentation based and delivered in an interactive workshop style which will seek to engage the delegates via case studies, worked examples, group exercises and question and answer sessions. The trainers will focus on the practical application of the NEC contract sharing their real life experiences and lessons learnt as practitioners.

Who should attend? This workshop is suitable for professionals from employers (such as Project Manager & Supervisor, Project Officer and Site Staff), contractors or consultant organisations who have basic knowledge of NEC or involvement in NEC project.
A Masterclass in Managing Compensation Events

Half-Day NEC Workshop
– Organised by EC Harris

The workshop will focus on the subject matter of Compensation Events (i.e. variations, loss and expenses, extension of time), giving the audience better understanding as to what these are and the various responsibilities and processes which the project team should follow. Thorough understanding of these issues is imperative to gaining a tighter control over the project costs and time for the contracting parties.

This workshop will cover the following topics:

- Compensation Events and Procedure
- Schedule of Cost Components and Shorter Schedule of Cost Components
- Compensation Events Assessment
- Dealing with Risk and Assumptions
- Common Issues

The course will be presentation based and delivered in an interactive workshop style which will seek to engage the delegates via case studies, worked examples, group exercises and question and answer sessions. The trainers will focus on the practical application of the NEC contract sharing their real life experiences and lessons learnt as practitioners.

Who should attend? This workshop is suitable for professionals from employers (such as Project Manager & Supervisor and Site Staff), contractors or consultant organisations who have basic knowledge of NEC or involvement in NEC project.

Ref.: ECHNEC07
Date: 27th July 2012 (Friday)
Time: 09:00 – 12:45
Venue: Classroom of Hong Kong Productivity Council
Language: Cantonese supplemented with English terms
Fee: HK$1,500 per delegate

Please RSVP Cherry Ho. Only 40 seats are available.
t +852 2263 7307
e cherry.ho@echarris.com

Please make payment by cheque to “EC Harris (Hong Kong) Limited” and send it to: 20th Floor, 88 Gloucester Road, Wan Chai, Hong Kong.
This workshop will focus on the assessment and practical issues of Payment and the NEC process against which, the project team should abide to. This in particular, will be relevant to the Project Manager and the Contractor. The workshop will highlight timescales and any sanctions which apply if these processes were not followed. The workshop will also demonstrate the application of Earned Value Analysis as a project control technique.

This workshop will cover the following topics:

- Assessment Procedure
- Defined Cost and Disallowed Cost
- Price for Work Done to Date
- Pain/Gain Share Calculation (Option C & D)
- Common Pitfalls and Suggested Solutions
- Earned Value Analysis

The course will be presentation based and delivered in an interactive workshop style which will seek to engage the delegates via case studies, worked examples, group exercises and question and answer sessions. The trainers will focus on the practical application of the NEC contract sharing their real life experiences and lessons learnt as practitioners.

Who should attend? This workshop is suitable for professionals from employers (such as Project Manager & Supervisor and Project Officer), contractors or consultant organisations who have basic knowledge of NEC or involvement in NEC project.

| Ref.:    | ECHNEC08  |
| Date:    | 3rd August 2012 (Friday) |
| Time:    | 09:00 – 12:45 |
| Venue:   | Classroom of Hong Kong Productivity Council |
| Language:| Cantonese supplemented with English terms |
| Fee:     | HK$1,500 per delegate |

Please RSVP Cherry Ho. Only 40 seats are available.
t +852 2263 7307
e cherry.ho@echarris.com

Please make payment by cheque to “EC Harris (Hong Kong) Limited” and send it to: 20th Floor, 88 Gloucester Road, Wan Chai, Hong Kong.
To make the target cost contract work it is important that all parties understand the philosophy behind the use of a target cost arrangement and how parties to the contract should align with the requisite setup and mindset. The risks associated with adopting a target cost contract are substantially different to that of a lump sum or bill of quantities arrangement. Attendees will be drawn to the key differences so as to ensure full understanding on how the target cost can be managed throughout the life cycle of a project. A sample exercise will be used to demonstrate how the target cost can affect initial tender price evaluation compared to the final outturn costs.

This workshop will cover the following topics:

- Setting the Target
- Setting Pain/Gain Share
- Fee and Overhead Percentages
- Maintenance of Target
- Payment and Cost Accounting

The course will be presentation based and delivered in an interactive workshop style which will seek to engage the delegates via case studies, worked examples, group exercises and question and answer sessions. The trainers will focus on the practical application of the NEC contract sharing their real life experiences and lessons learnt as practitioners.

Who should attend? This workshop is suitable for professionals from employers (such as Project Manager & Supervisor, Project Officer and Site Staff) contractors or consultant organisations who have basic knowledge of NEC or involvement in NEC project.

Ref.: ECHNEC09
Date: 10th August 2012 (Friday)
Time: 09:00 – 12:45
Venue: Classroom of Hong Kong Productivity Council
Language: Cantonese supplemented with English terms
Fee: HK$1,500 per delegate

Please RSVP Cherry Ho. Only 40 seats are available.

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e cherry.ho@echarris.com

Please make payment by cheque to “EC Harris (Hong Kong) Limited” and send it to: 20th Floor, 88 Gloucester Road, Wan Chai, Hong Kong.

echarris.com/asia
The adoption of an open book approach to the reimbursement of the contractor’s cost is a relatively new concept in the Hong Kong construction market. Therefore, it will be important that all parties understand how the process will work in practice and that clear and fully auditable procedures are put in place to provide confidence to employers that the amounts paid to the contractor are correct. This workshop will cover the key aspects of open book accounting, the contractual and practical requirements in carrying out cost audit exercise and the need in developing and implementing the audit procedures. This workshop will also help to raise users’ understanding of the contractual and practical requirements and to develop and implement the audit procedures and protocols.

This workshop will cover the following topics:

- Payment under NEC Cost Reimbursable Contracts (Option C, D & E)
- Defined Cost and Disallowed Cost
- Schedule of Cost Components
- Open Book Accounting
- Technical Audits

The course will be presentation based and delivered in an interactive workshop style which will seek to engage the delegates via case studies, worked examples, group exercises and question and answer sessions. The trainers will focus on the practical application of the NEC contract sharing their real life experiences and lessons learnt as practitioners.

Who should attend? This workshop is suitable for professionals from employers (such as Project Manager & Supervisor, Project Officer and Site Staff), contractors or consultant organisations who have basic knowledge of NEC or involvement in NEC project.

Ref.: ECHNEC10
Date: 17th August 2012 (Friday)
Time: 09:00 – 12:45
Venue: Classroom of Hong Kong Productivity Council
Language: Cantonese supplemented with English terms
Fee: HK$1,500 per delegate

Please RSVP Cherry Ho. Only 40 seats are available.
t +852 2263 7307
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Please make payment by cheque to “EC Harris (Hong Kong) Limited” and send it to: 20th Floor, 88 Gloucester Road, Wan Chai, Hong Kong.
With the growth of the NEC family of standard contracts in Hong Kong, many organisations need to be confident that their teams have a solid understanding of the contracts and their practical application.

This workshop will focus on the best practice approach in preparing a set of NEC3 Term Service Contract (TSC) documents, guiding the attendees through the various stages of document preparation, pricing and tender evaluation and optimum level of details to be included within. This learning forum will also highlight common areas of misunderstanding and how these should be addressed when preparing a set of TSC documents that is widely accepted by practitioners.

This workshop will cover the following topics, with a focus on the use of target cost options:

- Structure of the Contract Documents
- Completing the Contract Data
- Preparation of Service Information
- Setting the Prices
- Tender assessment process and models

The course will be presentation based and delivered in an interactive workshop style which will seek to engage the delegates via case studies, worked examples, group exercises and question and answer sessions. The trainers will focus on the practical application of the NEC contract sharing their real life experiences and lessons learnt as practitioners.

Who should attend? This workshop is suitable for professionals from employers (such as Service Manager and Project Officer), contractors or consultant organisations who have basic knowledge of NEC or involvement in NEC project.

Ref.: ECHNEC11
Date: 24th August 2012 (Friday)
Time: 09:00 – 12:45
Venue: Classroom of Hong Kong Productivity Council
Language: Cantonese supplemented with English terms
Fee: HK$1,500 per delegate

Please RSVP Cherry Ho. Only 40 seats are available.
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e cherry.ho@echarris.com

Please make payment by cheque to “EC Harris (Hong Kong) Limited” and send it to: 20th Floor, 88 Gloucester Road, Wan Chai, Hong Kong.
With the growth of the NEC family of standard contracts in Hong Kong, many organisations need to be confident that their teams have a solid understanding of the contracts and their practical application.

This workshop will focus on the best practice approach in preparing a set of NEC3 Professional Service Contract (PSC) documents, guiding the attendees through the various stages of document preparation, pricing and tender evaluation and optimum level of details to be included within. This learning forum will also highlight common areas of misunderstanding and how these should be addressed when preparing a set of PSC documents that is widely accepted by practitioners.

This workshop will cover the following topics, with a focus on the use of target cost options:

- Structure of the Contract Documents
- Completing the Contract Data
- Preparation of Scope
- Setting the Prices
- Tender assessment process and models

The course will be presentation based and delivered in an interactive workshop style which will seek to engage the delegates via case studies, worked examples, group exercises and question and answer sessions. The trainers will focus on the practical application of the NEC contract sharing their real life experiences and lessons learnt as practitioners.

Who should attend? This workshop is suitable for professionals from employers, contractors or consultant organisations who have basic knowledge of NEC or involvement in NEC project.

Ref.: ECHNEC12
Date: 31st August 2012 (Friday)
Time: 09:00 – 12:45
Venue: Classroom of Hong Kong Productivity Council
Language: Cantonese supplemented with English terms
Fee: HK$1,500 per delegate

Please RSVP Cherry Ho. Only 40 seats are available.
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e cherry.ho@echarris.com

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echarris.com/asia
Our NEC Specialists

Ivan Cheung, Partner  With over 20 years experience, Ivan coordinates and manages a specialist team based in Hong Kong to provide strategic procurement and contract advice, dispute management services and NEC consultancy services. Since 2006, he has been involved in over 10 NEC projects for ArchSD, DSD, HyD, WSD, CLP and HKJC. He has given a number of well-received public seminars and in-house training workshops on NEC to employer organisations, contractors, professional institutions. Being an active NEC specialist and Users Group member, he has been appointed by the CIC as a committee member of its NEC Task Force and has been appointed by the NEC to be the Secretary of Asia Pacific Users Group from July 2012.

Mike Allen, Partner  Mike has over 25 years experience and has worked internationally for many years, with the last 8 years being based full time in Hong Kong since 2003. He has extensive experience in procurement and contract strategy and various forms of dispute resolution. With his wealth of experience, Mike has over 17 years experience in the use of NEC and has directly worked on over 30 NEC projects since 1994, where was actively involved in the strategy, document collation, project implementation and performance feedback review and improvement strategy. In Hong Kong, he is also actively working with various HKSAR Government Departments (ArchSD, DSD, HyD & WSD) as well as HKJC and CLP on their NEC projects.

Philip Allington, Partner  Philip has worked with programming in construction project management for 30 years. For the past 10 years he has been in Hong Kong specialising in programming advice and analysis for time-based disputes in international projects. He leads EC Harris’ programming and delay analysis team in Asia. He has delivered a number of seminars on programming and time matters of NEC and other contracts.

Ho-Yin Wan, Sr. Consultant  Ho-Yin has multiple professional qualifications including QS, law and accounting with over 20 years experience in the construction industry. He specialises in providing contractual advice in relation to various contract forms including the NEC. He has been involved in a number of NEC projects for ArchSD, DSD, HyD and WSD. For the private sector, he has been involved in the implementation of NEC for various projects for CLP and HKJC.

Justin Wong, Sr. Consultant  Justin is a civil engineer by profession with 16 years experience covering engineering design, contract administration and claims management. With his further qualifications in law, project management and dispute resolution, Justin has been specialising in contract advisory services. Justin’s experience revolves around working on highways and viaduct projects, paying particular attention on geotechnical matters, contract administration, project management and project planning. He also has professional experience in the NEC relating to project risks and tender documentation and delivering external seminars in relation to the time and programming provisions of the contract.

Allen Lai, Consultant  Allen has over 20 years experience working on both building and engineering projects. He has solid experience in projects using different standard forms of contract including the NEC suite of contracts. He has been involved in implementation of NEC for various projects for ArchSD, DSD, WSD and CLP. Services provided include drafting recommendations on contract forms and options evaluation, tender strategy, tender documentation, delivering NEC training and providing commercial and project management advice for NEC contract administration. He has provided a number of in-house training workshops and public seminars on NEC. He has recently delivered a seminar providing an insight on the use of TSC to the HKIS.

Tony Kwok, Consultant  Tony was transferred from our London office in August 2010 and is now supporting our local NEC commissions for ArchSD, DSD, WSD, CLP and HKJC. Being a Chartered QS and legal qualified, Tony has been involved in the preparation of live NEC contract documents, ensuring all documentation were compliant within client’s internal policies. He has been involved in reviewing over 100 legacy contracts associated with client’s capital projects and assisted in drafting these in line with the NEC form of contract relating to PSC, TSC and ECC under the NEC Suite of Contracts.
ARE YOU LOOKING FOR NEC EXPERTS?

With the growth of the NEC family of standard contracts many organisations need to be confident that their teams have a solid understanding of the contracts and their practical application.

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To find out more about our experts and range of courses contact:

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